

Resource type: Project 13

Project 13 Blueprint – enterprise governance

Once you have established the improved governance systems within the corporate environment there are three key principles for defining the enterprise governance:-

Identify which organisations are acting in which roles within the Project 13 definitions i.e. who is the Owner, Investor, Advisor, Supplier and Integrator. Each role could be performed by a single organisation or a number of organisations who will jointly perform the role.

Use the governance maturity matrix to determine the constraints and opportunities to be considered in designing a governance structure which interfaces with the external and corporate environment.

Consider how best to 'group' these organisations in a governance structure which means they can fairly and representatively discuss and agree with a single voice for each role. This might be through joint boards such as TfL and DfT formed to deliver Crossrail.

The principles of good governance in the Project Initiation Routemap provide a useful resource to cross check enterprise governance plans against:

- It defines accountability for meeting the project's objectives and allocating the risk to those objectives.
- It provides for effective decision-making and assigns authority to make decisions and commitments.
- It maintains alignment between corporate strategy/objectives and those of the project.
- It defines the disclosure of information required to assure stakeholders that the project is set to meet its objectives, or inform corrective action if not.